## Consolidated Financial Results for the Three Months Ended June 30, 2020

(Prepared pursuant to Japanese GAAP)
August 12, 2020

Company name:
Stock exchange listing:
Stock code:
URL:
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(Amounts rounded down to the nearest million yen)

1. Consolidated Results for the First Three Months of the Fiscal Year Ending March 31, 2021 (April 1, 2020 - June 30, 2020)
(1) Consolidated Operating Results
(Percentages indicate year-on-year changes)

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to owners of parent |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | millions of yen | \% | millions of yen | \% | millions of yen | \% | millions of yen | \% |
| Three months ended June 30, 2020 | 156,298 | 1.0 | 5,026 | (0.8) | 5,474 | (7.1) | 3,176 | (16.9) |
| Three months ended June 30, 2019 | 154,698 | 2.5 | 5,069 | 6.5 | 5,894 | 16.8 | 3,825 | 13.2 |

Note: Comprehensive income: Three months ended June 30, 2020:3,721 million yen (17.0\%)
Three months ended June 30, $2019: 3,180$ million yen ( $-4.6 \%$ )

|  | Profit per share - basic | Profit per share - diluted |
| :---: | :---: | :---: |
|  | yen | yen |
| Three months ended June 30, 2020 | 46.93 | - |
| June 30, 2020 |  |  |
| Three months ended June 30, 2019 | 56.50 | - |

(2) Consolidated Financial Position

|  | Total assets | Net assets | Equity ratio | Net asset <br> per share |
| :--- | ---: | ---: | ---: | ---: |
|  | millions of yen | millions of yen | yen |  |
| June 30, 2020 | 383,825 | 179,105 | 45.9 | $2,602.36$ |
| March 31, 2020 | 370,434 | 178,094 | 47.3 | $2,586.86$ |

For reference:
Equity: June 30, 2020: 176,161 million yen
March 31, 2020: 175,112 million yen
2. Dividends


Note: Revisions from the latest release of dividend forecasts: None

## 3. Forecast of Consolidated Results for the Fiscal Year Ending March 31, 2021

(April 1, 2020 - March 31, 2021)

| (Percentages indicate year-on-year changes) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to owners of parent |  | Profit per share |
|  | millions of yen | \% | millions of yen | \% | millions of yen | \% | millions of yen | \% | yen |
| Second quarterend (Cumulative) | 312,000 | 0.1 | 9,400 | (11.6) | 10,200 | (13.1) | 6,400 | (16.9) | 94.54 |
| Full Year | 620,000 | 1.1 | 19,000 | 5.6 | 20,500 | 4.2 | 13,000 | 6.9 | 192.04 |

Note: Revisions from the latest release of earnings forecasts: None

## Notes

(1) Material reclassifications of subsidiaries during the period: None
(2) Accounting methods specific to quarterly consolidated financial statements: None
(3) Changes in accounting policy, changes in accounting estimates, and retrospective restatement

1) Changes in accordance with amendments to accounting standards, etc.: None
2) Changes other than noted in 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatement: None
(4) Common stock issued
5) Issued shares as of period-end (including treasury stock)

| June 30, 2020 | $70,751,855$ shares |
| :--- | :--- |
| March 31, 2020 | $70,751,855$ shares |

2) Treasury stock as of period-end

| June 30, 2020 | $3,058,993$ shares |
| :--- | :--- |
| March 31, 2020 | $3,058,747$ shares |

3) Average number of shares (during the respective period)

| Three months ended June 30, 2020 | $67,693,013$ shares |
| :--- | :--- |
| Three months ended June 30, 2019 | $67,699,960$ shares |

*This summary of financial statements is not subject to audit by certified public accountant and auditing firm.

## *Appropriate Use of Earnings Forecasts and Other Important Information

(Earnings Forecasts)
Business forecasts contained in this report are based on the assumptions of management in the light of information available as of the release of this report. MEGMILK SNOW BRAND makes no assurances as to the actual results, which may differ from forecasts due to various factors such as changes in the business environment.
(Supplementary materials and presentation handouts)
Supplementary materials are attached to this report.

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## 1. Operating Results

(1) Overview of Operating Results

The rapid deterioration of the Japanese economy due to the impact of the novel coronavirus outbreak continued in the three months ended June 30, 2020, and Japan faced an extremely serious situation. However, currently there is movement toward a gradual increase in social and economic activity levels following lifting of the state of emergency, and the economy is leveling out.

Although efforts to balance prevention of novel coronavirus infection with social and economic activity have led to expectations that the economy will begin to rally from the current dire circumstances, infection trends in Japan and overseas and fluctuations in the financial and capital markets will require close monitoring.

Although consumer spending rapidly declined as consumer sentiment worsened due to the impact of the novel coronavirus outbreak, since the lifting of the state of emergency there have been signs of a pickup in spending reflecting a stemming of the worsening trend.

The novel coronavirus outbreak continues to have a substantial impact on the food industry, and on the whole, movement toward recovery is sluggish. Although the situation has calmed in the retail food sector, where an increase in at-home consumption because of people staying at home has led to strong sales, there has been a pronounced delay in recovery in the restaurant industry even after lifting of the state of emergency.

Even as consumer spending declines, people are increasingly seeking products that respond to diversification of values and preferences, such as products that clearly emphasize functional benefits or products that propose new lifestyle scenarios, and companies are strengthening their response to this trend through measures such as recipe suggestions or communication through social media.

In this business environment, the MEGMILK SNOW BRAND Group is pursuing initiatives to "Establish earnings bases in four business sectors (Dairy Products; Beverage \& Dessert; Nutrition; and Feedstuffs \& Seed)" in accordance with the newly instituted Group Medium-term Management Plan 2022. In the first quarter, the Group undertook (1) further product mix improvement through strategic expansion of the fermented dairy business, with a focus on functional yogurt, and of cheese and other mainstay products, (2) simultaneous pursuit of scale expansion and profit generation through continuation of marketing investment in the nutrition business field, (3) strategic expansion and development of an earnings base in the seed products business, and (4) bolstering of the Group's overall strengths by making full use of Group managerial resources and the value chain.

Also, at a time of sharply decreased demand for milk and other products accompanying suspension of school meals and declining demand for eating out due to the impact of the novel coronavirus outbreak, the Group engaged in raw milk processing to perform its role of adjusting supply and demand to avoid disposal of raw milk.

As a result of these developments, in the three months ended June 30, 2020, consolidated net sales were $¥ 156,298$ million (up $1.0 \%$ YoY), operating profit was $¥ 5,026$ million (down $0.8 \%$ ), ordinary profit was $¥ 5,474$ million (down $7.1 \%$ ), and profit attributable to owners of parent was $¥ 3,176$ million (down 16.9\%).

Operating results by business segment for the three months ended June 30, 2020 were as follows. Net sales by segment are sales to outside customers.

1) Dairy Products

This segment comprises the manufacture and sale of dairy products (cheese, butter, powdered milk), margarine, nutrition business products (functional foods and infant formula), and other products.

Net sales were $¥ 65,793$ million (up $7.7 \%$ YoY), and operating profit was $¥ 3,252$ million (up 17.9\%).

The impact of the novel coronavirus outbreak on sales differed by sales channel: For instance, demand for at-home meals increased, while demand for eating out declined. In these circumstances, sales of butter were strong amid continued efforts to ensure a stable supply. Sales of margarine increased, due in part to the household-use market shifting from contraction to expansion and the effect of promotional activities such as provision of new serving suggestions. Sales of cheese increased thanks to the effect of TV commercials and other promotional activities and growth of the household cheese products market. Sales of functional food products rose due to continued marketing investment in Mainichi Hone Care MBP, a food for specified health use. As a result of these developments, overall segment sales increased.
Operating profit increased due to factors including higher sales volumes of household products, fueled by the increase in demand for at-home meals, despite declining demand for eating out due to the novel coronavirus outbreak.
2) Beverage \& Dessert

This segment comprises the manufacture and sale of drinking milk, fruit juice beverages, yogurt, dessert, and other products.

Net sales were $¥ 69,566$ million (down $3.8 \%$ YoY), and operating profit was $¥ 874$ million (down 40.0\%).

Sales of beverages declined due to factors including suspension of school meals accompanying temporary school closures to prevent the spread of the novel coronavirus and the impact of changes in consumption trends with people staying at home. Sales of yogurt were also affected by changes in consumption trends. Although sales of plain yogurt and other yogurt products were solid, sales of lactobacillus gasseri SP and lactobacillus helveticus yogurt, which are products with function claims, declined despite promotional activities. Dessert sales were strong, reflecting the launch of new products and other efforts to increase product appeal and market growth accompanying an increase in stay-at-home consumption. As a result of these developments, overall segment sales decreased.

Operating profit declined substantially, reflecting higher operation costs, a decrease in sales volumes due to the impact of changes in consumption trends attributable to the novel coronavirus outbreak, and other factors, despite the positive effect of efficient use of promotional costs.
3) Feedstuffs and Seed

This segment comprises the manufacture and sale of cattle feed, pasture forage/crop and vegetable seeds, landscaping, and other products.

Net sales were $¥ 11,846$ million (down $4.3 \%$ YoY), and operating profit was
$¥ 714$ million (up 11.8\%).
Overall segment sales decreased year on year, mainly because of a decline in sales volumes of pasture forage and crop seed and feedstuffs, despite a revenue boost from an increase in the number of large-scale projects in the landscaping business. Operating profit rose on lower selling, general and administrative expenses and other expenses.
4) Other

This segment comprises joint distribution center services, real estate rental, and other businesses.
Net sales were $¥ 9,092$ million (up $1.8 \%$ YoY), and operating profit was $¥ 280$ million
(up 17.6\%).
(2) Analysis of Financial Condition

1) Assets, liabilities, and net assets

Assets
Total assets as of June 30, 2020 increased by $¥ 13,391$ million from the previous fiscal year-end. The change is mainly attributable to increases in notes and accounts receivable-trade, cash and deposits, and construction in progress (included in "Other" under property, plant and equipment).

## Liabilities

Total liabilities as of June 30,2020 increased by $¥ 12,381$ million from the previous fiscal year-end. The change is mainly attributable to increases in long-term loans payable and notes and accounts payable-trade.

Net assets
Total net assets as of June 30, 2020 increased by $¥ 1,010$ million from the previous fiscal year-end. The change is mainly attributable to increases in valuation difference on available-for-sale securities and retained earnings.
2) Cash flows

Cash and cash equivalents on a consolidated basis as of June 30,2020 totaled $¥ 18,109$ million. The following is a summary of consolidated cash flows and factors affecting cash flows for the three months ended June 30, 2020.

Cash flows from operating activities
Operating activities provided net cash of $¥ 2,090$ million, compared to $¥ 8,610$ million provided in the three months ended June 30, 2019. The year-on-year decrease in cash provided of $¥ 6,519$ million is mainly attributable to increases in notes and accounts receivable-trade, inventories, and income taxes paid.

Cash flows from investing activities
Investing activities used net cash of $¥ 6,257$ million, compared to $¥ 3,516$ million used in the three months ended June 30, 2019. The year-on-year increase in cash used of $¥ 2,741$ million is mainly attributable to an increase in purchase of property, plant and equipment and intangible assets.

Cash flows from financing activities
Financing activities provided net cash of $¥ 6,855$ million, compared to $¥ 3,278$ million used in the three months ended June 30, 2019. The year-on-year increase in cash provided of $¥ 10,133$ million is mainly attributable to an increase in proceeds from long-term loans payable.
(3) Explanation of Forward-Looking Statements, including the Forecast of Consolidated Results There is no revision to the forecast of consolidated results disclosed in the Summary of Financial Results of May 13, 2020.
2. Quarterly Consolidated Financial Statements and Key Notes
(1) Quarterly Consolidated Balance Sheets
$\left.\begin{array}{lrr}\hline & & \text { (Millions of yen) } \\ \hline \text { As of March } 31, & \text { As of June 30, } \\ 2020\end{array}\right]$

|  | As of March 31, 2020 | As of June 30, 2020 |
| :---: | :---: | :---: |
| Liabilities |  |  |
| Current liabilities |  |  |
| Notes and accounts payable-trade | 55,354 | 56,809 |
| Electronically recorded obligations-operating | 5,436 | 5,264 |
| Short-term loans payable | 18,140 | 18,102 |
| Income taxes payable | 3,740 | 752 |
| Provision for bonuses | 5,212 | 2,893 |
| Other | 32,435 | 38,196 |
| Total current liabilities | 120,319 | 122,018 |
| Non-current liabilities |  |  |
| Bonds payable | 10,000 | 10,000 |
| Long-term loans payable | 35,129 | 44,922 |
| Deferred tax liabilities | 858 | 1,909 |
| Deferred tax liabilities for land revaluation | 3,959 | 3,898 |
| Provision for director's retirement benefits | 20 | 20 |
| Provision for gift token exchange | 79 | 76 |
| Net defined benefit liabilities | 10,017 | 10,144 |
| Asset retirement obligations | 1,298 | 1,314 |
| Other | 10,656 | 10,416 |
| Total non-current liabilities | 72,019 | 82,702 |
| Total liabilities | 192,339 | 204,720 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 20,000 | 20,000 |
| Capital surplus | 17,606 | 17,607 |
| Retained earnings | 125,489 | 126,097 |
| Treasury stock | $(4,961)$ | $(4,962)$ |
| Total shareholders' equity | 158,134 | 158,742 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 10,747 | 11,646 |
| Deferred gains or losses on hedges | (88) | (83) |
| Revaluation reserve for land | 8,815 | 8,677 |
| Foreign currency translation adjustment | (142) | (626) |
| Remeasurements of defined benefit plans | $(2,354)$ | $(2,194)$ |
| Total accumulated other comprehensive income | 16,977 | 17,419 |
| Non-controlling interests | 2,982 | 2,943 |
| Total net assets | 178,094 | 179,105 |
| Total liabilities and net assets | 370,434 | 383,825 |

(2) Quarterly Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Quarterly Consolidated Statements of Income

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | Three months ended June 30, 2019 | Three months ended June 30, 2020 |
| Net sales | 154,698 | 156,298 |
| Cost of sales | 117,211 | 120,112 |
| Gross profit | 37,486 | 36,185 |
| Selling, general and administrative expenses | 32,417 | 31,159 |
| Operating profit | 5,069 | 5,026 |
| Non-operating income |  |  |
| Interest income | 2 | 2 |
| Dividend income | 321 | 302 |
| Equity in earnings of affiliates | 308 | 191 |
| Other | 388 | 197 |
| Total non-operating income | 1,020 | 694 |
| Non-operating expenses |  |  |
| Interest expenses | 56 | 92 |
| Foreign exchange losses | 48 | 53 |
| Other | 89 | 101 |
| Total non-operating expenses | 194 | 246 |
| Ordinary profit | 5,894 | 5,474 |
| Extraordinary income |  |  |
| Gain on sales of non-current assets | 7 | 2 |
| Total extraordinary income | 7 | 2 |
| Extraordinary loss |  |  |
| Loss on sales of non-current assets | 0 | 7 |
| Loss on retirement of non-current assets | 331 | 330 |
| Impairment loss | 118 | 304 |
| Other | 51 | 89 |
| Total extraordinary loss | 501 | 731 |
| Profit before income taxes | 5,400 | 4,744 |
| Income taxes | 1,467 | 1,550 |
| Profit | 3,933 | 3,193 |
| Profit attributable to non-controlling interests | 108 | 16 |
| Profit attributable to owners of parent | 3,825 | 3,176 |


|  | Three months ended <br> June 30, 2019 | Three months ended <br> June 30, 2020 |
| :--- | ---: | ---: |
| Profit | 3,933 | 3,193 |
| Other comprehensive income | $(899)$ | 820 |
| Valuation difference on available-for-sale securities | $(35)$ | 5 |
| Deferred gains or losses on hedges | 100 | $(536)$ |
| Foreign currency translation adjustment | 77 | 158 |
| Remeasurements of defined benefit plans | 4 | 79 |
| Share of other comprehensive income of entities <br> accounted for using the equity method | $(752)$ | 5,180 |
| Total other comprehensive income | 3,073 | 3,721 |
| Comprehensive income |  |  |
| Comprehensive income attributable to owners <br> of parent <br> Comprehensive income attributable to non- <br> controlling interests | 107 | 3,757 |

(3) Quarterly Consolidated Statements of Cash Flows
(Millions of yen)

|  | Three months ended June 30, 2019 | Three months ended June 30, 2020 |
| :---: | :---: | :---: |
| Cash flows from operating activities |  |  |
| Profit before income taxes | 5,400 | 4,744 |
| Depreciation and amortization | 4,025 | 3,955 |
| Impairment loss | 118 | 304 |
| Equity in (earnings) losses of affiliates | (308) | (191) |
| Amortization of goodwill | 23 | 21 |
| Increase (decrease) in allowance for doubtful accounts | 5 | (14) |
| Increase (decrease) in provision for bonuses | $(2,234)$ | $(2,317)$ |
| Decrease (increase) in net defined benefit asset | 164 | (141) |
| Increase (decrease) in net defined benefit liability | (90) | 308 |
| Increase (decrease) in provision for gift token exchange | (2) | (2) |
| Loss (gain) on sales and retirement of noncurrent assets | 324 | 335 |
| Interest and dividend income received | (323) | (305) |
| Interest expenses | 56 | 92 |
| Decrease (increase) in notes and accounts receivable-trade | $(1,316)$ | $(4,241)$ |
| Decrease (increase) in inventories | (36) | $(1,682)$ |
| Increase (decrease) in notes and accounts payable-trade | 2,649 | 2,138 |
| Other | 1,398 | 2,296 |
| Sub total | 9,852 | 5,301 |
| Interest and dividend income | 381 | 404 |
| Interest expenses paid | (90) | (86) |
| Income taxes paid | $(1,532)$ | $(3,528)$ |
| Net cash provided by (used in) operating activities | 8,610 | 2,090 |


|  | Three months ended June 30, 2019 | Three months ended June 30, 2020 |
| :---: | :---: | :---: |
| Cash flows from investing activities |  |  |
| Payments into time deposits | - | 7 |
| Payments of loans receivable | (16) | (52) |
| Collection of loans receivable | 13 | 1 |
| Purchase of property, plant and equipment and intangible assets | $(3,491)$ | $(6,192)$ |
| Proceeds from sales of property, plant and equipment and intangible assets | 90 | 4 |
| Purchase of investment securities | (98) | (5) |
| Other | (14) | (20) |
| Net cash provided by (used in) investing activities | $(3,516)$ | $(6,257)$ |
| Cash flows from financing activities |  |  |
| Net increase (decrease) in short-term loans payable | (15) | 171 |
| Proceeds from long-term loans payable | - | 10,000 |
| Repayment of long-term loans payable | (401) | (417) |
| Purchase of treasury stock | (1) | (1) |
| Cash dividends paid | $(2,652)$ | $(2,658)$ |
| Cash dividends paid to non-controlling interests | (2) | (2) |
| Other | (204) | (236) |
| Net cash provided by (used in) financing activities | $(3,278)$ | 6,855 |
| Effect of exchange rate on cash and cash equivalents | 3 | (102) |
| Net increase (decrease) in cash and cash equivalents | 1,819 | 2,585 |
| Cash and cash equivalents at beginning of period | 14,303 | 15,524 |
| Increase in cash and cash equivalents from newly consolidated subsidiaries | 168 | - |
| Cash and cash equivalents at end of period | 16,291 | 18,109 |

(4) Notes to the Quarterly Consolidated Financial Statements
(Notes on the Assumption of a Going Concern)
Not applicable.
(Notes Concerning Significant Changes in Shareholders' Equity (if any))
Not applicable.
(Segment and Other Information)
【Segment information】
I Three months ended June 30, 2019 (April 1 to June 30, 2019)

1. Net sales and income/loss by reportable segment

|  | Reportable segment |  |  |  | Other (note 1) | Total | Adjustments (note 2) | Amount recorded on consolidated statements of income (note 3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
|  | Dairy Products | Beverage and Dessert | Feedstuffs and Seed | Total |  |  |  |  |
| Net sales Sales to outside customers | 61,091 | 72,305 | 12,373 | 145,770 | 8,927 | 154,698 | - | 154,698 |
| Inter-segment sales and transfers | 3,212 | 24 | 241 | 3,478 | 3,215 | 6,693 | $(6,693)$ | - |
| Total | 64,304 | 72,329 | 12,615 | 149,248 | 12,142 | 161,391 | $(6,693)$ | 154,698 |
| Segment profit | 2,757 | 1,456 | 638 | 4,853 | 238 | 5,091 | (22) | 5,069 |

Note: 1. "Other" comprises businesses, such as joint distribution center services and real estate rental that are not included in reportable segments.
2. The -22 million yen adjustment for segment profit is for elimination of intersegment transactions.
3. Segment profit adjustments are based on operating profit reported on the quarterly consolidated statements of income for the corresponding period.
2. Impairment loss on non-current assets or goodwill by reportable segment
(Significant change in amount of goodwill)
In the Dairy Products segment, from the first three months of the fiscal year ended March 31, 2020,
Udder Delights Australia Pty Ltd. has been consolidated as its materiality has increased.
Due to this change, goodwill increased by 830 million yen.

II Three months ended June 30, 2020 (April 1 to June 30, 2020)

1. Net sales and income/loss by reportable segment

|  | Reportable segment |  |  |  | Other (note 1) | Total | Adjustments (note 2) | Amount <br> recorded on <br> consolidated <br> statements <br> of income <br> (note 3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dairy Products | Beverage and Dessert | Feedstuffs and Seed | Total |  |  |  |  |
| Net sales Sales to outside customers | 65,793 | 69,566 | 11,846 | 147,206 | 9,092 | 156,298 | - | 156,298 |
| Inter-segment sales and transfers | 2,985 | 28 | 203 | 3,218 | 3,737 | 6,955 | $(6,955)$ | - |
| Total | 68,779 | 69,594 | 12,050 | 150,424 | 12,829 | 163,253 | $(6,955)$ | 156,298 |
| Segment profit | 3,252 | 874 | 714 | 4,841 | 280 | 5,121 | (94) | 5,026 |

Note: 1. "Other" comprises businesses, such as joint distribution center services and real estate rental that are not included in reportable segments.
2. The -94 million yen adjustment for segment profit is for elimination of intersegment transactions.
3. Segment profit adjustments are based on operating profit reported on the quarterly consolidated statements of income for the corresponding period.
2. Impairment loss on non-current assets or goodwill by reportable segment
(Significant change in amount of goodwill)
Not applicable.

