

Fiscal Year Ended March 31, 2019

# **Financial Report**

May 13, 2019

### FY3/2019 | Consolidated Operating Results

(Billion yen)

	FY3/2018	FY3/2019	YoY change
Net Sales	596.1	603.3	+7.2
Operating Profit	19.3	17.2	(2.1)
Non-operating profit and loss	+1.6	+1.7	+0.1
Ordinary Profit	20.9	19.0	(1.9)
Extraordinary profit and loss	(1.9)	(3.7)	(1.8)
Profit before income tax	19.0	15.2	(3.7)
Profit *	13.3	10.7	(2.6)

\*Profit attributable to owners of parent

Changes factors

#### [Non-operating profit and loss]

- ➤ Financial expenses\* : +0.2 billion yen, Equity in earning of affiliates : +0.9 billion yen **[Extraordinary profit and loss]**
- ➤ Impairment loss: (1.6) billion yen, Losses due to natural disasters: (0.5) billion yen ※Financial expenses = Interest income + Dividend income - Interest expenses

Dividends

Dividend

40 yen

Payout ratio

25.2%



#### FY3/2019

# Breakdown of Factors Affecting Changes in Consolidated Operating Profit

FY3/2018

19.3 billion yen

FY3/2019

17.2 billion yen

Change

(2.1) billion yen

Changes in major segments				
Dairy products	Beverages and desserts	Feedstuffs and seed products		
(0.3) billion yen	(1.5) billion yen	(0.1) billion yen		

(Billion yen)

Reasons for profit increase (total)	+4.6
Changes in sales unit price	+3.5
Changes in product composition	+0.8
Decreased in advertisement and promotion expenses	+0.3
Reasons for profit decrease (total)	(6.7)
Increased operating costs	(2.0)
Decreased profit on decreased sales volume	(1.7)
Increased fixes costs	(1.6)
Increased raw materials costs	(1.0)
Others	(0.4)

+4.3	0	+0.3
+3.2	0	+0.3
+0.3	+0.5	0
+0.8	(0.5)	0
(4.6)	(1.5)	(0.4)
(0.7)	(1.3)	0
(2.2)	+0.7	(0.3)
(0.7)	(0.8)	0
(0.8)	0	(0.1)
(0.2)	(0.1)	0

(Note) Major factors indicated. Refer to the earnings summary supplemental information for a detailed breakdown.



### FY3/2019 | Consolidated Balance Sheets

(billion yen)

	FY3/2018	FY3/2019	Change
Current assets	142.1	148.8	+6.7
Non-current assets	209.1	210.5	+1.4

Total assets 359.4 billion yen (year on year +8.2 billion yen)

	FY3/2018	FY3/2019	Change
Current liabilities	140.6	117.9	(22.7)
Current liabilities	53.2	72.7	19.5
Net assets	157.3	168.7	+11.4

#### Change factors

#### [Current assets]

> Receivables : +5.4 billion yen

> Inventories: +1.7 billion yen

#### [Non-current assets]

➤ Investment securities: +6.1 billion yen

#### [Current liabilities]

➤ Short-term loans payable : (21.8) billion yen

#### [Non-current liabilities]

➢ Bonds payable : +10.0 billion yen

➤ Long-term loans payable : +8.7 billion yen

#### [Net assets]

➤ Shareholders' equity: +11.2 billion yen

**Equity ratio** 

46.3%



### FY3/2019 | Consolidated Statements of Cash flows





## FY3/2020 | Forecast Consolidated Statements of Income

Forecast

			(billion yen)
	FY3/2019	FY3/2020	YoY change
Net Sales	603.3	615.0	+11.6
Operating Profit	17.2	18.0	+0.7
Ordinary Profit	19.0	19.5	+0.4
Profit *	10.7	12.0	+1.2
※Profit attributable to owners of pare	ent		

Dividends Dividend	40 yen	Payout ratio	22.6%
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FY3/2020

## Breakdown of Factors Affecting Changes in Consolidated Operating Profit (Forecast)

FY3/2019

17.2 billion yen

FY3/2020	Change

18.0 billion yen +0.7 billion yen

Changes in major segments			
Dairy products	Beverages and desserts	Feedstuffs and seed products	
+0.3 billion yen	+0.7billion ven	(0.2) billion yen	

(Billion yen)

Reasons for profit increase (total)	+9.9
Changes in sales unit price	+6.1
Changes in product composition	+2.2
Increase profit on increase sales volume	+1.6
Reasons for profit decrease (total)	(9.2)
Increase raw materials costs	(3.8)
Increase in fixed costs	(2.9)
Increase operating costs	(1.0)
Increase in advertisement and promotion expenses	(1.0)
Others	(0.5)

+3.5	+5.8	0.4
+0.4	+5.7	0
+0.9	+1.3	0
+2.2	(1.2)	+0.4
(3.2)	(5.1)	(0.6)
(0.7)	(2.4)	(0.6)
(1.4)	(1.3)	0
(0.1)	(0.9)	0
(0.6)	(0.4)	0
(0.4)	(0.1)	0

(Note) Major factors indicated. Refer to the earnings summary supplemental information for a detailed breakdown.

FYE March 2019 plan currency rate assumptions 1 USD = 111 yen

Currency sensitivity (based on operating profit) appreciation of 1 yen = +150 million yen



## FY3/2020 | Forecast of Consolidated Statements of Cash flows

#### **Basic Policy**

To improve corporate value

- (1) Financial health
- (2) capital efficiency
- (3) shareholder returns

We will implement strategies with focus on optimal balance for these three factors. CF from operating activities +31.0 billion yen

#### **♦** Policy of medium-term management plan

Business investments

- Generate cash flow
- Strategic investments in high-value-added categories

Financial discipline

- Establish financial health (Equity ratio of 40% or higher)
- Generate surplus for investments through internal reserves

shareholder returns

- Maintain stable dividends
- Dividend payout ratio of 20% or higher

CF from investing activities (23.0) billion yen

CF from financing activities (7.0) billion yen

Interest-bearing debt

67.5 billion yen



## Make the Future with Milk.

Forward-looking statements such as performance forecasts contained in this document are based on management's expectations and assumptions in light of information currently available and are not the commitment by the Company. Actual results may differ from the forecasts in this document due to change in the business environment and other factors.

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